COVID-19 Recovery Plan Framework for People Experiencing Homelessness

Heidi Marston
Interim Executive Director
Los Angeles Homeless Services Authority
Discussion Overview

1. Guiding Values/Principles of Our Recovery Strategy

2. Recovery Command Structure


4. Los Angeles Rehousing Recovery Strategy Components:
   - Unsheltered
   - Shelter
   - Housing
   - Prevention and Diversion
   - Strengthening Systems
Our Guiding Principles

- No One Sheltered Through COVID-19 Efforts Should Return to the Street
- Quickly House 15,000 of the Most Vulnerable People
- Curb Inflow into Homelessness
- Prepare System for Future Crises
- Ensure Racial Equity Lens in All Efforts
Recovery Command Structure

Leadership Team

RHAC

Cities
Lived Experience
Providers
Philanthropy

Acquisitions & Master Lease
Funding
Programs
Research & Evaluation

Outreach
Shelter
Prevention/Diversion
Housing
Public Health & Economic Recovery Framework

Immediate Actions (now)
Public Health Response:
Emergency Protective Measures to Flatten the Curve

Short Term Actions (underway)
Public Health and Economic Recovery Response:
Effective and Equitable Rehousing

Medium Term (Next 30 days)
Economic Recovery Response:
Reduce New Entries into Homelessness

Longer Term (30 to 60 Days)
Economic Recovery and Public Health Preparedness:
Strength Systems to Advance Racial Equity and Prepare for Future Crises

Five Pillars of Response

- Unsheltered
- Shelter
- Housing
- Prevention & Diversion
- Strengthening Systems
Overarching Rehousing Recovery Strategy

**Goal:**
Re-house 15,000 High Risk Individuals

<table>
<thead>
<tr>
<th>Project RoomKey Participants</th>
<th>COVID-19 High Risk &amp; Other High Acuity</th>
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<tbody>
<tr>
<td></td>
<td>Lease Up in RRH</td>
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<tr>
<td></td>
<td>Problem Solving</td>
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<tr>
<td>Transfer to PSH (turnover and new units in pipeline)</td>
<td>Exit RRH or transfer to other permanent housing</td>
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</tbody>
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**Inflow:**
Projected Newly Homeless Individuals

- Problem Solving
- Prevention/Rental Assistance

May 2020 – April 2021
June 2020 – April 2022
Los Angeles Re-housing Recovery Strategy

What it Will Take to Achieve the Re-housing Objective:

1. Unit Identification & Acquisition Strategy/Deploying Holding Fees
2. Ability to Quickly Assign Available Units
3. Dedicated Staff to Help People Find, Move Into Available Units
4. Inventory Management System to Enable Active Tracking of Available Resources
5. Buy at Scale and Pre-Assemble Move-in Kits
6. Resources Available Within the Next 7 Days
Unsheltered

Immediate and Short Term Actions (Now and Next 30 Days):
• Testing and screening, wellness checks, encouraging distancing protocols, street medicine engagement, support of hygiene efforts
• Identify COVID-vulnerable and assess/add to Project RoomKey queue
• Problem-solving interventions for low-acuity unsheltered

Medium Term Actions (30 to 60 Days)
• Continue testing and screening protocols, wellness checks, distancing protocols, street medicine engagement, support of hygiene efforts
• Navigation to open Project Roomkey rooms and other housing options
• Navigation for other non-COVID high-risk unsheltered

Longer Term Actions (60 Days and Beyond):
• Continue testing and screening protocols, wellness checks, distancing protocols, street medicine engagement, support of hygiene efforts
• Continue problem solving, housing navigation
Shelter

Immediate and Short Term Actions (Now and Next 30 Days):
• Continue to bring new Project RoomKey sites online
• Extend leases with Project RoomKey, other COVID sites on a rolling basis
• Continued operation of existing decompressed congregate sites
• Testing and appropriate routing of shelter participants

Medium Term Actions (30 to 60 Days)
• Exit Project RoomKey and other high-risk participants to housing through PSH matching, RRH, problem solving, and other interventions
• Continued testing and infection control at Project RoomKey and other sites
• Extend leases with Project RoomKey, other COVID sites on a rolling basis

Longer Term Actions (60 Days and Beyond):
• Continued exiting of Project RoomKey and other high-risk shelter participants to housing through PSH matching, RRH, problem solving, and other interventions
• Continued testing and infection control at Project RoomKey and other sites
• Extend leases with Project RoomKey, other COVID sites on a rolling basis
Immediate and Short Term Actions (Now and Next 30 Days):
• Partnership with DMV and other interventions to streamline matching of Project RoomKey participants to existing housing (including PSH)
• 100 Day Challenge
• RRH expansion for Project RoomKey participants, both as a bridge to PSH and as housing

Medium Term Actions (30 to 60 Days)
• RRH for appropriate Project RoomKey participants and COVID-vulnerable
• Continue matching to PSH
• Ensure bridge housing for those waiting for PSH matches

Longer Term Actions (60 Days and Beyond):
• Increase access to shallow subsidy program for Project RoomKey participants
• Continue matching to turnover PSH and new inventory
• Seek access to affordable housing units
• Make additional housing placements in adult residential care facilities, sober living homes, shared housing, and other arrangements
Prevention and Diversion

Immediate and Short Term Actions (Now and Next 30 Days):

- Problem-solving training for Project RoomKey staff, target low-acuity Project RoomKey clients for problem solving resolutions
- Increase accessibility of problem solving flex funds staff, targeted to Project RoomKey and other COVID-vulnerable participants
- Shift funds from other strategies to increase prevention enrollments

Medium Term Actions (30 to 60 Days)

- Launch prevention and problem solving trainings of all frontline staff
- Provide access to problem solving assistance funds for target populations

Longer Term Actions (60 Days and Beyond):

- Ease access to legal services programs
- Increase homeless prevention staffing throughout system
- Ramp up prevention and problem solving training for non-traditional partners
Strengthening Systems

Immediate and Short Term Actions (Now and Next 30 Days):
- Increase income supports and safety net program enrollment through social services co-location at Project RoomKey sites, other COVID-vulnerable pops
- Increase awareness of new eviction/tenant protections, income supports for at-risk populations to help retain housing and reduce inflow
- Federal advocacy for homelessness funding, state advocacy for funding and homelessness prevention legislation

Medium Term Actions (30 to 60 Days)
- Enact land use/zoning changes to streamline acquisition/conversion process
- Continued prevention advocacy at state level, funding advocacy at federal level
- Strengthen prevention activities of upstream system partners
- Stem Inflow with bolstered legal services, funded with CDBG

Longer Term Actions (60 Days and Beyond):
- Increase SSI enrollments and other income supports
- Implement post-COVID tenant protections, ramp up access to legal services
- Long term disaster planning, implement racial equity framework, monitor and prevent any local criminalization of homelessness